## BLOOMSBURY PUBLISHING PLC

 RESULTS FOR THE YEAR ENDED 29 FEBRUARY 2012

ONE GLOBAL BLOOMSBURY

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## OPERATING HIGHLIGHTS

A transformational year
Continuing
adjusted PBT
up 53\% from
$£ 7.9 \mathrm{~m}$ to
$£ 12.1 \mathrm{~m}$

| Acquisition of leading Academic publisher Continuum £19.2m | Sale of loss making German subsidiary for $€ 2.6 \mathrm{~m}$ | Strong development of IP Continuing Rights \& Services revenues up 88\% to £12.6m |
| :---: | :---: | :---: |

New senior
management

- FD \&
Children's
MD

Consolidation into new HQ

## OPERATING HIGHLIGHTS

## Continued development of Academic \& Professional business

Well placed to benefit from growth of digital

- Acquisitions of Continuum and Fairchild Books A\&P now generates 24\% of Continuing Group sales (2011: 17\%)
- Continuing ebook sales growth of $159 \%$ to $£ 5.7 \mathrm{~m}$ (2011: £2.2m)
- Continuing digital and online revenue growth of 263\% to £10.9m (2011: £3.0m)

```
A diversified
portfolio of
bestsellers across
the Group
```

- Three novels on the shortlist of six for the 2012 Orange Prize for Fiction
- Top selling trade titles - River Cottage Veg Every Day!, Harry Potter Box Sets, Heston at Home.


## FINANCIAL REVIEW

## BASIS OF RESULTS IN PRESENTATION

- Following a change in the Company's year end, prior period results were for the 14 months ended 28 February 2011
- To improve comparability, all prior period numbers in this presentation are for the year ended 28 February 2011 and are unaudited
- Adjusted numbers exclude highlighted items
- Continuing numbers exclude the results of Bloomsbury Verlag, which was sold on 28 February 2012
- Underlying numbers are Continuing, but also exclude the results of Continuum International Publishing Ltd, which was acquired on 11 July 2011


## FINANCIAL HIGHLIGHTS

| $£ m$ | 2011/12 | 2010/11 | Change $\%$ |
| :--- | ---: | ---: | ---: |
| Revenue |  |  |  |
| $\quad$ Total | 103.2 | 92.6 | $+12 \%$ |
| $\quad$ Continuing | 97.4 | 83.3 | $+17 \%$ |
| Continuing adjusted pre-tax profit | 12.1 | 7.9 | $+53 \%$ |
| Continuing adjusted basic EPS (pence) | $13.6 p$ | $10.0 p$ | $+36 \%$ |
| Highlighted items - Continuing | 3.6 | 2.6 | $+40 \%$ |
| Net cash | 12.6 | 36.9 | $-66 \%$ |
| Dividend per share (pence) | 5.20 | 4.72 p | $+10 \%$ |

## REVENUE GROWTH £m



## CONTINUING TURNOVER BY PUBLISHING DIVISION



## CONTINUING TURNOVER <br> BY REVENUE TYPE


*See slide 12

## EBOOK SALES




Ebooks are 6\% of Group continuing sales by value (2011: 3\%)

Ebooks sales are up 159\% year on year to $£ 5.7 \mathrm{~m}$

- $23 \%$ in US
- 3\% in UK
- 9\% of Adult continuing sales (2011: 4\%)


## RIGHTS \& SERVICES REVENUE

| $£ m$ | $2011 / 12$ | $2010 / 11$ | Increase |
| :--- | ---: | ---: | ---: |
| Copyright licences | 6.3 | 3.6 | $+75 \%$ |
| Trademark licences | 1.2 | - |  |
| Management contracts | 3.4 | 2.1 | $+62 \%$ |
| Publishing services income | 1.4 | 0.8 | $+75 \%$ |
| Advertising | 0.3 | 0.2 | $+50 \%$ |
| Total Continuing | 12.6 | 6.7 | $+89 \%$ |
| Discontinued - Bloomsbury Verlag | 0.5 | 0.5 | $0 \%$ |
| Total | 13.1 | 7.2 | $+82 \%$ |

$£_{5.0 m}$ of the 2011/12 continuing revenue is online (2010/11: £o.8m)

## ADJUSTED OPERATING PROFIT GROWTH £m



## CONTINUING ADJUSTED OPERATING PROFIT BY PUBLISHING DIVISION



|  | $2011 / 12$ <br> $£ m$ | $2010 / 11$ <br> $£ m$ | \% Change: <br> Continuing | \% Change: <br> Underlying |
| :--- | ---: | ---: | ---: | ---: |
| Adult | 4.8 | 3.8 | $+26 \%$ | $+26 \%$ |
| Children's \& Educational | 2.3 | 1.4 | $+59 \%$ | $+59 \%$ |
| Academic \& Professional | 4.1 | 1.2 | $+242 \%$ | $+173 \%$ |
| Information | 0.9 | 1.2 | $-26 \%$ | $-26 \%$ |
| Continuing adjusted operating profit | 12.1 | 7.6 | $+59 \%$ | $+48 \%$ |


| Continuing Adjusted Operating | $2011 / 12$ | $2010 / 11$ |
| :--- | ---: | ---: |
| profit margin | $\%$ | $\%$ |
| Adult | 11 | 9 |
| Children's \& Educational | 9 | 6 |
| Academic \& Professional | 18 | 9 |
| Information | 24 | 45 |
| Total | 12 | 9 |

## GROSS MARGIN CHARGES - CONTINUING

| £m | $2011 / 12$ | $2010 / 11$ |
| :--- | ---: | ---: |
| Royalties | 11.1 | 10.4 |
| Advances | 4.4 | 2.7 |
| Author costs | 15.6 | 13.1 |
| \% Revenues | $16.0 \%$ | $15.7 \%$ |
| Stock |  |  |
| \% Revenues | 2.1 | 2.4 |

## DISCONTINUED OPERATION BLOOMSBURY VERLAG

|  | $£ \mathrm{~m}$ |
| :--- | ---: |
| Cash consideration (received March 2012) | 2.1 |
| Net assets sold | $(3.8)$ |
| Foreign exchange recycled to income statement | 1.0 |
| Costs of disposal | $(0.3)$ |
| Loss on disposal | $(1.0)$ |
|  |  |
| Operating loss for year ended 29 February 2012 | $(2.6)$ |

Strategic partnership with Bonnier AB:

- Option over German language rights to Bloomsbury Trade titles
- Trademark licence for Bloomsbury names in Germany


## HIGHLIGHTED ITEMS

| $£ m$ | Charge |
| :--- | ---: |
| Costs of acquisition - Continuum | 0.2 |
| Restructuring costs - One Global Bloomsbury/Continuum | 1.3 |
| New Group headquarters | 0.4 |
| Costs of aborted acquisition | 0.1 |
| Intangible amortisation | 1.6 |
| Total Continuing | 3.6 |
| Discontinued - Loss on disposal of Bloomsbury Verlag | 1.0 |
| Total | 4.6 |

## CONSOLIDATED BALANCE SHEET



| £m | 29 Feb 2012 | 28 Feb 2011 | Change \% |
| :--- | ---: | ---: | ---: |
| Intangible assets | 52.8 | 37.2 | $+42 \%$ |
| Other non-current assets | 5.4 | 2.6 | $+110 \%$ |
| Inventories | 20.2 | 18.3 | $+10 \%$ |
| Receivables | 55.4 | 48.7 | $+14 \%$ |
| Net cash | 12.6 | 36.9 | $-66 \%$ |
| Total liabilities | $(37.2)$ | $(31.9)$ | $+17 \%$ |
| Equity | $* 109.2$ | 111.8 | $-2 \%$ |

## RECEIVABLES

| $£ m$ | 29 Feb 2012 | 28 Feb 2011 | Change |
| :--- | ---: | ---: | ---: |
| Trade receivables* | 28.2 | 27.9 | +0.3 |
| Sales returns provision | 4.7 | 6.5 | -1.8 |
| \% Revenues | $4 \%$ | $7 \%$ |  |
| Net trade receivables | 23.5 | 21.4 | 2.1 |
| Advances | 20.9 | 21.8 | -0.9 |
| Other receivables | 11.0 | 5.5 | 5.5 |
| Total | 55.4 | 48.7 | 6.7 |

## INVESTMENT IN FUTURE YEARS’ TITLES

$■$ Number of titles under contract


Average total investment per title 2012: £8.7k (2011: £18.6k)

## CASH FLOW

|  | 12 months <br> to 29 Feb | 14 months <br> to 28 Feb |
| :--- | ---: | ---: |
| £m | 2012 | 2011 |$|$| 10.0 | 5.8 |  |
| :--- | ---: | ---: |
| EBITDA | $(4.2)$ | 4.4 |
| Working capital | 0.3 | 0.8 |
| Share based payments | $(1.1)$ | $(2.8)$ |
| Taxes paid | 5.0 | 8.2 |
| Operating cash flow | $(4.1)$ | $(2.0)$ |
| Capital Expenditure | $(2.0)$ | - |
| Buy back of own shares for EBT | $(19.7)$ | $(1.1)$ |
| Acquisitions | $(3.7)$ | $(3.3)$ |
| Dividends | 0.2 | 0.2 |
| Other changes | $(24.3)$ | 2.0 |
| Movement in cash |  |  |

## DIVIDEND GROWTH

## 2011/12 Dividend yield 4.8\%*



* Assumes share price of $104 p$

STRATEGY

## STRATEGY

Grow Academic
\& Professional
revenues and
profits

## Develop global publishing India

## Maximise digital Grow Rights opportunities \& Services income

## GROW ACADEMIC \& PROFESSIONAL REVENUES AND PROFITS

Revenue (£m)


Operating Profit (£m)


- Must-have content, more predictable revenue streams, less reliant on retail environment
- Higher margins - no advances
- More digital opportunities
- More global - particularly Asia
- Organic growth, further small acquisition opportunities, process cost savings


## DEVELOP GLOBAL PUBLISHING - INDIA



## MAXIMISE DIGITAL OPPORTUNITIES

- US ebook market continuing to grow
- Rest of World ebook market growing ever more rapidly
- Catalogue largely digital, but still some rights to be cleared
- Bloomsbury Reader increases e-catalogue by 500 titles already - Group ebooks now 8,000 titles
- Digital and online revenues 2011/12 Continuing $£ 10.9 \mathrm{~m}$ at high margin


## THE TRADE SUPPLY CHAIN



The print supply chain

|  | Editorial <br> \& Design | Sales <br> \& Marketing | Print | Physical <br> Distribution | Retailer |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

The ebook supply chain

|  | Editorial \& Design* | Conversion to digital and storage | VAT | Contribution |
| :---: | :---: | :---: | :---: | :---: |
| $£ 100$ - 10 | > 4 | $1>50$ | 17 | 17 |
| Agent <br> Author | Sales \& Marketing | Retailer |  |  |

${ }^{*}$ The cost depends on absorption of costs by printed book.

## DIGITAL PUBLISHING CASE STUDY: THE TWITTER DIARIES

- Initially issued as ebook only
- Global English rights
- From receipt of draft book to publication eight weeks
- Social networking marketing
- Massive Twitter support from Piers Morgan and Lord Sugar


kindle edition
"This book is outrageously defamatory, scandalously exaggerated, disturbingly sensationalised, yet also hideously, addictively entertaining. I don't know whether to consult my lawyer, or my shrink." Piers Morgan


## DIGITAL PROJECTS




## DIGITAL PROJECTS



## Need a monologue for an audition? <br> Have a specific cast size in mind?

Find monologues
Find plays

## Reactions to Drama Online:

'A groundbreaking digital resource with bespoke features tallored to the needs of students and researchers. Drama Online blazes the trall for a new era of digital theatre publishing.'
Dr Chris Megson, Royal Holloway, University of London More...

## Latest News

Avallable for the first time digitally, the complete works of Bertolt Brecht. More... Now includes hundreds of production stills from the Douglas Jeffery Collection. More...

View playwright Simon Stephens


## DIGITAL PROJECTS



|  | earch within book | G |
| :---: | :---: | :---: |
| $[-]$ Contents |  |  |
| Manual of Accounting - Financial instruments: 2012 |  |  |
|  |  |  |
| Pretace |  |  |
| Foreword |  |  |
| Authors |  |  |
| Summary of noteworthy changes between the 2012 and 2011 versions |  |  |
| Chapter 1: Overnew |  |  |
| [ +1 Chapter 2 Introduction |  |  |
| [ + \| Chapter 3: Objectives and scope of LAS 32, LAS 39 and FRS 7 |  |  |
| [ + ] Chapter 4: Nature and characteristics of fnancial instruments |  |  |
| [ + \| Chspter f : Embedded derivatives in host contracts |  |  |
| $[+]$ Chapter 6 Classification of fanancial instruments |  |  |
| $[+]$ Chapter 7; Financial labiles and equity |  |  |
| [+] Chapter \&: Recogntion and derecegntion |  |  |
| $\lceil\uparrow \mid$ Chapter 9 . Measurement of francial assets and lablites |  |  |
| (+) Chapter 10: Hedge accounting |  |  |
| [ + Chapter 11: Presentation and disclosure |  |  |
| i- \| Chapter 12: FRS 9 . Financial instruments' |  |  |

Manual of Accounting - Financial instruments: 2012
Author: Global Accounting Consutting Services. PricewaternouseCoopers LLP

| ISBN: 9781847669056 | Publisher: Blooms bury Professional |
| :--- | :--- |
| BUY A PRINT COPY \% | Copyright 2011 PricewaterhouseCoopers |
| Publication Date: 2011 | Law As Stated At: 1 October 2011 |



Manual of Accounting - Financial instruments: 2012
Accounting for financial instruments is one of the most complex and taxing areas in accounting today that needs to be understood by all practicing accountants. The international Financial Reporting Standards that govern this area of accounting (LAS 32, IAS 39, IFRS 7 and IFRS 9) are oten diffcuit to understand and to interpret. PwC's Manual of accounting - Financial instruments 2012 is a thoroughly comprehensive, clearly explained and informative guide to these standards. It contains practical worked examples and extracts from company financial statements that help to illustrate the explanations.

Key updates from the previous edition include.

- Updated guidance to reffect the revsedversion of IFRS 9 , Financial instruments, 'issued in November 2010.
- IASB amendment to IFRS 7, Financial instruments: Presentation on derecognition.
- Annual improvements 2010

IFRIC agenda decisions.

- New extracts and examples

This book draws on the combined expertise and experience of financial instrument specialists in PwC's Global Accounting Consulting Services team II will be of particular interest to preparers and users of IFRS financial statements and others who require a detailed knowedge of financial instruments accounting. Analysts, academics and students will also find it a valuable reterence tool.

## DIGITAL PROJECTS

BergFashionLibrary

Wimner of the 2011 Dartmouth Medal, the 2011 Frankfurt Book Fair Digital Award and the 2011 Bookseller FutureBook Award for Best Website, the Berg
Fashion Library is the only ashion Library is the only integrated text and ima content on world dress and fashion throughout history Invaluable for scholars students, professionals and anyone interested in dress, it includes the Encyclopedia of Worlo extensive E-Book collection, a vast image bank, extra reference resourtes and more.
Why subscribe to the Berg Fashion Library?

Libranes free 30 day trall

Login
Usemame
Password

Discover Evening Dress


Explore By Place


## DIGITAL PROJECTS



## DIGITAL PROJECTS

## WritersEAArtists



Home
Writers
Artists
Listings
Store
Community
Blogs
Q Enter search terms.
The best industry advice for writers and artists as well as writing services for every stage of your writing journey

We have grouped together four key stages that a writer goes through. Select the stage you are at \& see how we can help.

| Stage | Starting out <br> Do you need a professional opinion on <br> your book idea? |
| :--- | :--- |
| Transforming into <br> a writer | Book idea service |
|  | Or do you need help with your 1st draft <br> You've started to write and are <br> learning your craft. Are you eager to <br> know more? |
|  | Get advice |



Writers' \& Artists' Yearbook Latest Blog Posts


> Reveal


## Mumsnet competition

One lucky winner has won a FREE How Strong is Your Book Idea? service.

Click here for the results.

## On Twitter

uloveny one of them is me! :) go read it! "RT @Writers_Artists: Check out the winning entries to our recent flash competition
tinyurl.com/7yp39mf"
yesterday • reply • retweet • faverite

## GROW RIGHTS \& SERVICES INCOME

- Excellent 88\% continuing growth in revenue for 2011/12 year on year to $£ 12.6 \mathrm{~m}$
- Further opportunities for high margin growth
- Bloomsbury Information team being strengthened to target more management service contracts, including in US
- Encouraging entrepreneurial creativity in Bloomsbury


## DIVISIONAL PERFORMANCE

## ACADEMIC \& PROFESSIONAL DIVISION OVERVIEW

Unique author and society proposition

- academic, professional and trade under one roof

| Financial results | - Now delivering $24 \%$ of Group sales v $17 \%$ last year <br> - Total continuing turnover up $61 \%$ to $£ 23.1 \mathrm{~m}$. Underlying turnover up $22 \%$. Underlying US turnover up $5 \%$ <br> - Continuing adjusted operating profit up by $£ 2.9 \mathrm{~m}$ to $£ 4.1 \mathrm{~m}$ |
| :---: | :---: |
| Acquisiti | - Continuum International Publishing in July 2011. Profit contribution on schedule <br> Fairchild Books in April 2012 |
| Online revenues | Significant digital projects - Drama Online, PwC Manual of Accounting, Berg Fashion Library, Bloomsbury Professional Online Tax \& Law <br> Strategic relationship with Practical Law Company |

## ACADEMIC \& PROFESSIONAL DIVISION ACQUISITION OF FAIRCHILD APRIL 2012

- Fairchild, acquired from Condé Nast, delivers:
- earnings enhancement*
- market leading position in fashion studies and interior design
- world class textbook list with around $80 \%$ of sales from backlist
- growth in American College sales
- Cash consideration $\$ 6.1 \mathrm{~m}$ payable in three equal annual instalments (net of $\$ 0.4 \mathrm{~m}$ working capital adjustment)

[^0]
## ADULT DIVISION

- Well established high quality editorial team
- Global rights
- Australian and Indian marketing advantage
- High Street offset by digital sales growth
- Digital marketing enhances reach and improves cost effectiveness


## ADULT TITLES



## CHILDREN'S \& EDUCATIONAL DIVISION

- Children's market robust
- Exploiting potential in the US to grow
- New Global MD and Publishing Directors in the UK and US
- Much improved children's frontlist across all divisions and a strong frontlist pipeline going forward
- Investment in illustrated publishing - five new UK staff
- Launched Bloomsbury Activity Books imprint
- Success of The Pirates! In an Adventure with Scientists film tie-in
- Harry Potter
- Illustrated editions being published annually from 2013
- Pottermore.com income from October 2012
- Hogwarts Library, three book box set publishing October 2012


## CHILDREN'S TITLES



## CHILDREN'S TITLES

## with <br> oven 100 <br> stickers

## BLOOMSBURY Activity Books

**.....0*


## BLOOMSBURY INFORMATION

## £3.6m sales <br> $4 \%$ of Group sales



- Generated $£ 0.9 \mathrm{~m}, 7 \%$ of Group continuing adjusted operating profit
- Business development unit, established during 2011/12, performing well with several deals completed and under negotiation
- 2012/13 - building publishing services revenues with increased resource


## OUTLOOK



- Continuing industry change - growth of internet retailing, ebooks
- Integration and consolidation of recent acquisitions
- India first year
- Further growth in Asia Pacific
- Strong publishing programme for 2012
- Trading in line with management's expectations

APPENDIX

## APPENDIX SUMMARY INCOME STATEMENT

| $£ \mathrm{~m}$ | $2011 / 12$ | $2010 / 11$ |
| :--- | ---: | ---: |
| Total revenue | 103.2 | 92.6 |
| Adjusted operating profit | 9.4 | 7.2 |
| Adjusted operating profit margin | $9.1 \%$ | $7.8 \%$ |
| Adjusted pre-tax profit | 9.4 | 7.5 |
| Tax | 1.4 | 1.8 |


| £m | $2011 / 12$ | $2010 / 11^{*}$ |
| :--- | ---: | ---: |
| Revenue | 97.4 | 83.3 |
| Gross profit | 55.2 | 43.4 |
| Gross profit \% | $56.7 \%$ | $52.1 \%$ |
| Marketing and distribution costs | $(14.2)$ | $(13.8)$ |
| Marketing and distribution costs \% | $14.5 \%$ | $16.5 \%$ |
| Adjusted administrative expenses | $(29.0)$ | $(22.0)$ |
| Adjusted administrative expenses \% | $29.8 \%$ | $26.4 \%$ |
| Adjusted operating profit | 12.1 | 7.6 |
| Adjusted operating profit margin | $12.4 \%$ | $9.2 \%$ |
| Net finance income | 0.0 | 0.3 |
| Adjusted pre-tax profit | 12.1 | 7.9 |
| Tax | $(1.4)$ | $(1.2)$ |

[^1]
## APPENDIX

CONTINUING ADJUSTED SEGMENTAL ANALYSIS, BY PUBLISHING DIVISION


2011/12



[^0]:    * this should not be interpreted as meaning that earnings in the current year will necessarily be higher than in the previous period

[^1]:    * Restated: $£ 2.5 \mathrm{~m}$ of cost of sales and $£ 1.0 \mathrm{~m}$ of marketing costs have been reclassified into administrative expenses. See note 2(b) (ii) in the statutory accounts.

